



# **JIGAWA STATE BUSINESS- ENABLING REFORM ACTION PLAN (JS-BERAP) [January – December 2025]**

Jigawa State Investment Promotion Agency  
SABER Secretariate  
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# JIGAWA STATE BUSINESS-ENABLING REFORM ACTION PLANS (BERAP) & PROGRESS REPORT

**State:** JIGAWA

**Reporting Period:** 2025 Fiscal Year (January – December 2025)

**SABER SABER Champion:** Adamu Muhamad GarunGabas, OON, (Office of the Executive Governor)  
**Supported by** Dr. Zakiyyu Muhammad (Secretary Jigawa State Investment Promotion Agency)

## List of Contributing Entities:

Ministry of Finance; Ministry of Budget and Economic planning; Ministry of Land, Housing, Urban Development and Regional Planning; Ministry of Commerce, Industry, Cooperatives and Tourism; Ministry of Justice; Ministry of information Youth Sports and Culture; State Investment Promotion Agency, Jigawa State Due Process and Project Monitoring Bureau; Jigawa State Bureau for Statistics; Jigawa State Chamber of Commerce. Industry, Mines and Agriculture; Jigawa State Consumer Protection Committee; and Jigawa State Investment and Properties Limited, Jigawa State Marketers Association; Hasinah Confectionery and Restaurant Limited; Nigerian Association of Small-Scale Industrialists (NASSI) Jigawa State Chapter; and Jigawa State Marketers Association, Nigeria Association of Small & Medium Enterprises (NASME), Dutse Marketers Association (DUSMA), Amana Rice Limited, HANAN Hangout Limited, Golden Brown Multi-Services Limited, Maje Arts and General Printing, and BIZI Mobile Limited.

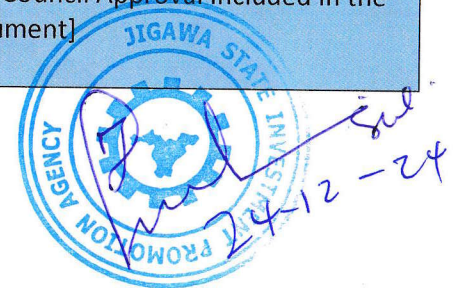
**URL Link to the published BERAP – [jigawastate.gov.ng](http://jigawastate.gov.ng)**

**Approved by the State Executive Council (Thursday, 10th December 2024)**

[See Council Approval Included in the Document]

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**Foreword:**

The 2025 Business Enabling Reform Action Plan (BERAP) represents Jigawa State's steadfast commitment to fostering a thriving, business-friendly environment that supports innovation, investment, and inclusive growth. This plan is a testament to our dedication to empowering businesses, particularly Micro, Small, and Medium Enterprises (MSMEs), by addressing key barriers to economic activity and creating opportunities for sustainable development.

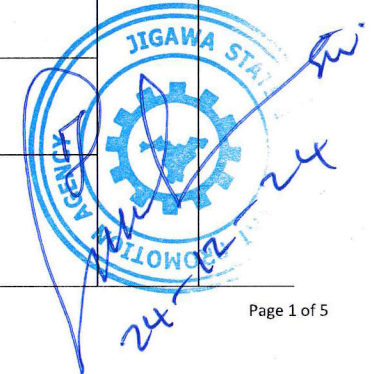
Building on the successes and lessons learned from previous reform efforts, the 2025 BERAP strategically aligns with the objectives of the State Action on Business Enabling Reforms (SABER) program while reflecting the unique needs of our state's business ecosystem. It emphasizes critical areas such as regulatory simplification, enhanced transparency, efficient service delivery, and robust investment promotion to strengthen Jigawa State's position as a hub for economic activity in Nigeria.

This document is the result of extensive collaboration among government stakeholders, the organized private sector, and development partners. It outlines actionable strategies, precise timelines, and measurable targets that are designed to deliver meaningful results. The plan is both ambitious and pragmatic, ensuring that Jigawa remains a competitive and attractive destination for local and international investors. Moving forward, we are hopeful that all stakeholders will actively participate in implementing this plan.

**Dr. MUHAMMAD, Zakiyyu**

**BUSINESS-ENABLING REFORM ACTION PLAN (BERAP) JIGAWA**  
**Jigawa State Business-Enabling Reform Action Plan, January - December 2025**

S/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	List of Private Sector contributors	Estimates Cost (Naira)	Planned Start Date	Planned End Date
1	Improved Business Regulatory Environment	Streamline and simplify business processes for users and citizens through easier access to information, reduced timelines and more business supportive policies.	<p>1. Ease of Doing Business Steering Committee and sub-committees to meet quarterly and identify reform areas</p> <p>2. Private sector townhall sessions Bi-annually to understand user pain points and develop the right solutions</p> <p>3. Identify key responsible Business Enabling MDAs to drive process and ensure a tracking tool for compliance through:</p> <ul style="list-style-type: none"> <li>- Service Level Agreement of Business Enabling MDAs uploaded on the website</li> <li>- Easy access to information at MDA office and ensure clear communication channels (emails and circulars)</li> <li>- Enable email/manual registration for at least 2 core MDA services to ensure efficient process</li> <li>- Ensure quarterly reporting of MDAs performance of EoDB steering committee meeting to</li> </ul> <p>4. For reforms that require policy amendment, this will be spearheaded by the Commissioner for Justice</p> <p>5. MDAs will also have surveys/customer feedback tracker Bi- annually to assess performance</p> <p>6. Implement a reward system for MDAs that are high performing and consequence management for those that continuously flout SLA</p>	<p>This reform area will create a more streamlined process:</p> <p>1. Ensure that the business enabling MDAs have SLAs on their site</p> <p>2. Improve service delivery by minimum of 30%</p> <p>* through a 24 hour response to customers.                      * an active email address and Phone number                      * More active sessions with private sector stakeholders</p>	Micro, Small, and Medium Enterprises (MSMEs) and other Investors	<p>Ministry of Commerce, Industry, Cooperatives, and Tourism</p> <p>Ministry of Lands</p> <p>Jigawa State Internal Revenue Service</p>	<p>1. InvestJigawa</p> <p>2. Ease of Doing Business Steering Committee</p>	<p>1. Magaji Rabi'u, Vice President, Jigawa Chamber of Commerce, Industries Mine, and Agriculture (JICCIMA);</p> <p>2. Muhammad Zakar, Chairman, Nigeria Association of Small and Medium Enterprises (NASME);</p> <p>3. Danlami H Shuaibu, Secretary General, National Association of Small-scale Industrialist (NASSI);</p> <p>4. Yahaya Ibrahim, Chairman, Jigawa State Marketers Association (JISMA);</p> <p>5. Mohd Nura Ibrahim, Secretary, Nigeria Association of Small and Medium Enterprises (NASME);</p> <p>6. Naja'atu Basiru Sanusi, Secretary, Hanan Hangout;</p> <p>7. Nuhu Hussaini, Chairman, Dutse Marketers Association (DISMA);</p> <p>8. Prof. Yamuna Aminu Kani, Medical Director, Albarka Clinic;</p> <p>9. Salma Yusuf, Hanan Hangout, Dutse;</p> <p>10. Muhammad Muktar Birniwa, President, Jigawa Chamber of Commerce, Industries Mine, and Agriculture (JICCIMA);</p> <p>11. Sadiq Danladi Alhaji, Secretary, Jigawa State Marketers Association (JISMA);</p> <p>12. Umar Baba Yaro, CEO, Amana Rice Limited</p> <p>13. Aisha Umar Dangote, CEO Golden Brown Multi Services Limited;</p> <p>14. Hassan Hashim,</p>	41,610,000	01/01/25	31/12/2025



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2	Increased Access to Economic Opportunities within the State for Micro, Small and Medium Scale Enterprises (MSMEs)	This reform will empower MSMEs through economic opportunities program within the State and enhance opportunities for Micro, Small, and Medium Enterprises (MSMEs) through expanded business support services, such as certification and ensuring the functionality of business incubation centers.	<ol style="list-style-type: none"> <li>Engage MSMEs and conduct private sector consultations Bi-annually</li> <li>Establish 2 MSME resource centers at Invest Jigawa Office, Ministry of Commerce office</li> <li>Develop database of MSMEs and relevant stakeholders within the State to ensure smooth communication with full involvement of the private sector</li> <li>Conduct 2 capacity-building workshops for at least 5,000 MSMEs by Q3 2025 which will feature partnerships with: <ul style="list-style-type: none"> <li>* financial institutions for access to credit</li> <li>* professional bodies giving sessions on running a business</li> <li>* Key manufacturing firms providing strategic partnerships with small farm holders and MSMEs</li> <li>* Helpdesk on registration of business and business expansion opportunities</li> </ul> </li> </ol>	<p>This will ensure increased access to information, resources and strategic partnerships as this reform is targeted at</p> <ul style="list-style-type: none"> <li>* Engaging at least 5000 MSMEs through workshops, stakeholder sessions</li> <li>* Establishing MSME resource centers to provide business support to the MSMEs</li> <li>* Ensure an updated MSME database for better planning and budgeting purposes</li> <li>* Establish partnerships/linkages with fund providers and private equity funding as the need arises.</li> </ul>	Micro, Small, and Medium Enterprises (MSMEs), Large firms and people of Jigawa State	Jigawa State Youth, Empowerment and Employment Agency	<ol style="list-style-type: none"> <li>InvestJigawa</li> <li>Ministry of Commerce, Industry, Cooperatives, and Tourism</li> </ol>	<p>Proprietor, Hasina Confectionary and Restaurant Limited;  15.Salma Yusuf, Hanan Hangout Limited;  16. Abdullahi Sa'idu, CEO, Maje Art and General Printing;  17. Abdurrahman Aminu Bizi, Bizi Mobile Cashless</p> <p>Organized Private Sector:  <b>1. Jigawa Chamber of Commerce, Industries Mine, and Agriculture (JICCIMA);</b>  <b>2. Nigeria Association of Small and Medium Enterprises (NASME);</b>  <b>3.National Association of Small-scale Industrialist (NASSI);</b>  4.Dutse Marketers Association (DISMA);</p>	20,000,000	01/01/25	31/12/2025
3	Affordable and Sustainable Energy Access for MSMEs	To enhance access to affordable and sustainable energy solutions for MSMEs in Jigawa State, fostering growth and operational efficiency	<ol style="list-style-type: none"> <li>Form an Energy Access Committee led by Jigawa State Rural Electricity Board in partnership with the Invest Jigawa by Q2 2025 to oversee the program for affordable and sustainable energy access for MSMEs</li> <li>Conduct an Energy Needs Assessment for 500 MSMEs through surveys led by the Jigawa Rural Electricity Board by Q2 2025, identifying energy solutions and cost-effective options such as renewable energy</li> </ol>	<p>This will improve access to affordable energy sources eg solar and renewable emery solutions</p> <p>Target is to:</p> <ul style="list-style-type: none"> <li>* Launch a survey to access energy needs</li> <li>* Train 100 MSMEs on this initiative, establish contact with energy providers ready to provide this service to MSME clusters</li> <li>* Launch an online platform within Invest Jigawa's portal to connect MSMEs with energy providers, offering</li> </ul>	Business owners and the residents of Jigawa State	Jigawa State Rural Electricity Board	<ol style="list-style-type: none"> <li>InvestJigawa</li> <li>Ministry of Commerce, Industry, Cooperatives, and Tourism;</li> <li>Ministry of Land, Housing, Urban Development, and Regional Planning;</li> <li>Jigawa Internal Revenue Service</li> </ol>	5,800,000	01/03/25	12/30/25	



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			<p>3. Develop an Energy Access Platform within Invest Jigawa's portal by Q2 2025 to connect MSMEs to energy providers and financing options.</p> <p>4. Partner with energy providers and financial institutions to offer affordable energy solutions to 300 MSMEs by Q3, 2025</p> <p>4.Launch an Energy Subsidy and Awareness Program, training 150 MSMEs on energy efficiency and offering a 10% subsidy by Q4, 2025 to reduce energy costs by 10%.</p>	access to energy solutions and financial support							
4	Improved efficiency in Land Administration	Enhance the land allocation, registration process and title issuance to facilitate quicker and more transparent access to land for businesses, by ensuring the functionality of Systematic Land Title Registration System (SLTR)	<p>1.Publish the processes for obtaining CofOs and Construction Permits, including relevant MDAs, time frames, and costs on the State website</p> <p>2.Implement a digital archive system to digitize and index all CofOs registered from January 1, 2012, to December 31, 2023 for ease of access and verification</p> <p>3.Reduction in timeline for registration from 8 months to 2 months from registration to eventual issue of title</p> <p>4. Establish a Grievance redress system to address non compliance to published timelines and procedures in land registration</p> <p>5. EoDB steering committee to obtain government approval and support in establishing designated land collateral areas for business use</p>	<p>This reform will simplify the land allocation and registration processes to ensure timely and transparent services for businesses through SLAs published on the site</p> <p>It will also activate land collateral systems (similar to bank guarantees) to make land registration faster and more efficient, allowing businesses to use land as collateral in financial transactions.</p> <p>Ensure digital land archive for easy search and verification</p> <p>Reduction in timelines for land registration from 8 months to 2 months</p> <p>The target is that land allocation processes, time, and fees will be reduced, and land collateral system would</p>	Investors, Business owners, and general public	Ministry of Land, Housing, Urban Development, and Regional Planning	1.Ministry of Environment and Climate Change; 2. Ministry of Agriculture and Natural Resources; 3. Ministry of Justice		27,804,000	01/04/25	30/11/2025



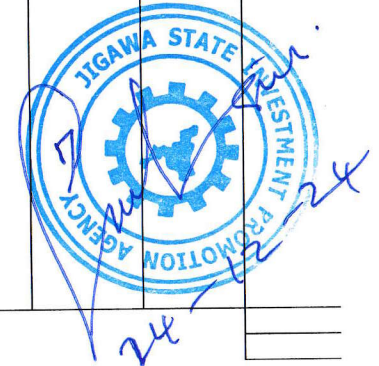
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			6. Develop a guideline document for criteria assessment of different categories of investors to ensure eligibility to access land investment areas as designated by the Governor	be activated by mid-2025.							
5	Strengthening the Public-Private Partnership (PPP) Regulatory Framework	To establish a transparent and efficient PPP framework that attracts investment and fosters public-private collaboration in key sectors like infrastructure and healthcare	<p>1. Publish clear PPP guidelines, covering MDAs, processes, timelines, and costs by Q2 2025</p> <p>2. Ensure that at least 10-20% of the PPP project pipeline includes health-related projects such as healthcare infrastructure by Q4 2025</p> <p>3. Set up a dedicated PPP advisory unit within Invest Jigawa to assist businesses and investors, with at least 2 projects receiving advisory support by Q4, 2025</p> <p>4. Organize at least 2 PPP investor forums per year, focusing on sectors including health, infrastructure, and services, with participation from at least 50 businesses each time.</p> <p>5. Streamline the PPP project application process by Q3 2025, reducing the approval timeline for private sector proposals from 12 months to 3 months.</p>	The goal is to strengthen the PPP framework in Jigawa by publishing clear guidelines by Q2 2025, with 10-20% of the project pipeline focused on health. A PPP advisory unit will support at least two projects by Q4 2025, and two annual investor forums will engage 50 businesses. Additionally, the PPP approval timeline will be reduced from 8 months to two months by Q3 2025.	Investors, and MDAs	Invest Jigawa	1. Ministry of Justice; 2. Ministry of Works and Transport; 3. Other relevant MDAs		20,000,000	01/02/25	01/12/25
6	Boosting Export Competitiveness and Growth	The export facilitation reform aims to boost Jigawa's export capacity by promoting export activities and adopting an investment strategy.	<p>1. Have two sensitization sessions for corporates, potential investors and strategic partners on the Jigawa Export Strategy Document</p> <p>2. Foster strategic alliances through trade fairs and export led exhibition to promote networking among small export processing firms with large players in the sector and key stakeholders</p>	This will facilitate export processes for local businesses, with emphasis on building capacity and ensuring ease of access to global trade markets. It will also promote the full implementation of the Jigawa State Export Promotion Strategy The target is to organize at least 2 annual export	Business owners, Export processing firms, Investors, Jigawa State Government, Federal Government, and MSMEs in Jigawa State	Ministry of Commerce, Industry, Cooperatives, and Tourism	1. Ministry of Agriculture and Natural Resources; 2. Nigeria Export Promotion Council; 3. JICCIMA 4. InvestJigawa		8,715,000	01/01/25	31/12/2025



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			3. Provide periodic support services and linkages (at least 50 MSMEs) to strengthen local business engagement in global	facilitation sessions, to establish partnerships with 2 international trade organizations.							
			4. Enhance collaboration with trade organizations such as NIPC for training sessions and investor mapping for potential								







# DIRECTORATE OF COUNCIL AFFAIRS

JIGAWA STATE

Office of the Secretary to the State Govt.  
P.M.B. 3511

In case of Reply  
Please quote the Ref. No

District  
Jigawa State  
Email: councilaffs@jigawastate.gov.ng

Ref No: **CONC/34/2024**

SR/Thant, 1446/SH  
Date: 18<sup>th</sup> December, 2024 20

The Honourable Commissioner,  
Ministry of Finance,  
Dutse, Jigawa State.

**EXECUTIVE COUNCIL APPROVAL OF 2025 JIGAWA STATE BUSINESS ENABLING REFORM ACTION PLAN (BERAP).**

The State Executive Council at its meeting held on Monday 9<sup>th</sup> December, 2024, DELIBERATED on the Memorandum presented by you, requesting for approval for Business Enabling Reform Action Plan (BERAP) for the year 2025.

2/ Council CONSIDERED the Memorandum and NOTED that the Jigawa State Business Enabling Reform Action Plan (BERAP) has been developed according to the requirement of the SABER BERAP preparation guidelines.

3/ Council APPROVED the enclosed draft of the 2025 Business Enabling Reform Action Plan (BERAP) for implementation and dissemination as appropriate.

4/ This letter is copied to the Director General, InvestJigawa, and the Principal Private Secretary (PPS) for information and further necessary action, please.

5/ Esteemed regards.

ABBA MUHAMMAD mni,  
PERMANENT SECRETARY (CA&SSD),  
FOR SECRETARY TO THE STATE GOVERNMENT.